

MODULE SPECIFICATION PROFORMA

Module Title:	Top Class Teams	Level:	7	Credit Value:	15
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Module code:	BUS7AZ	Is this a new module?	Yes	Code of module being replaced:	
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Cost Centre(s):	GAMP	JACS3 code:	N211
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With effect from:	September 18
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School:	Business	Module Leader:	Karen Hynes
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Scheduled learning and teaching hours	24 hrs
Guided independent study	126 hrs
Placement	0 hrs
Module duration (total hours)	150 hrs

Programme(s) in which to be offered	Core	Option
Executive MBA	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Pre-requisites
None

Office use only

Initial approval: April 17

APSC approval of modification: *Enter date of approval* Version: 1

Have any derogations received SQC approval? Yes No N/A

Module Aims

To provide students with the necessary knowledge skills and attitudes to create and develop teams which excel in meeting their objectives.

To prepare students for the potential changes in team working which are predicted for the foreseeable future

Intended Learning Outcomes

Key skills for employability

- KS1 Written, oral and media communication skills
- KS2 Leadership, team working and networking skills
- KS3 Opportunity, creativity and problem solving skills
- KS4 Information technology skills and digital literacy
- KS5 Information management skills
- KS6 Research skills
- KS7 Intercultural and sustainability skills
- KS8 Career management skills
- KS9 Learning to learn (managing personal and professional development, self-management)
- KS10 Numeracy

At the end of this module, students will be able to

Key Skills

1	Critically analyse the development of historical and current team theory and practice	KS5	KS8
		KS6	
		KS2	
2	Critically evaluate the development of leadership and management theory and practice	KS3	KS2
		KS4	KS7
		KS9	KS8
3	Critically evaluate the strategic impact of selecting and operating different leadership practices to suit a variety of organisational settings	KS1	KS4
		KS3	KS10
		KS9	KS7

Transferable skills and other attributes

Sources of management information to inform decision making
Awareness of differing contexts and resultant management/leadership responses
Flexibility to work with different individuals and teams

Derogations

None

Indicative Assessment:

Using an organisation with which you are familiar, analyse the current Team Working practice. Drawing on internal and external factors, predict foreseeable changes to working practices and propose relevant leadership and management practices in response.

Assessment number	Learning Outcomes to be met	Type of assessment	Weighting (%)	Duration (if exam)	Word count (or equivalent if appropriate)
1	1, 2, 3	Essay	100%		4,000

Learning and Teaching Strategies:

The strategy is to expose the students to a wide variety of leadership and management definitions, processes, models and tools, in order for them to be flexible in their own practice, both now and in the future.

Syllabus outline:

Indicative module content;

Brief history of Leadership and Management theory
 Current trends and predictions linked to “organisations of the future”
 Exploration of options open to organisations
 Case studies of exemplar, contemporary organisations
 National Standards for Leadership and Management

Bibliography:

Essential reading

Owen, J. (2016) *Global Teams: How the Best Teams Achieve High Performance* Pearson Education, London

Other indicative reading:

Clegg, S.R. (2016) *Managing and Organisations* Sage Publications, London

Northouse, P.G. (2015) *Leadership: Theory and Practice*, Sage Publications, London

Smith, C.J. (2016) *Working at a Distance: A Global Business Model for Virtual Team Collaboration*, Routledge, London

Websites

www.employmentstudies.co.uk - Institute for Employment Studies

www.ilo.org - International Labour Organization

www.europa.eu/employment - European Union Employment and Social Affairs

www.managers.org.uk - Chartered Management Institute

www.cipd.co.uk – Chartered Institute of Personnel and Development

Journals:

Journal of Management Development

Management Decisions

Strategic Direction

Strategy and Leadership

Work, Employment and Society